A data-driven university classification regime
A Latent Profile Analysis of 1,620 four-year public and private colleges and universities identified 13 unique organizational designs.
Building Blocks of a (New) University

- **Knowledge Core**: Furthering the pursuit, understanding and sanctity of knowledge, as well as the storage, synthesis, analysis, creation and transfer of knowledge.
- **Academic Enterprise**: Operating and evolving immersive teaching and learning systems.
- **Knowledge Enterprise**: Supporting and advancing research, discovery, innovation, and translation activities throughout the university and community.
- **Learning Enterprise**: Creating and operating new pedagogical tools for massive-scale digital immersion and lifelong-learning opportunities.
- **Partnership Enterprise**: Developing and leveraging external partners to help the university achieve broad mission of social transformation.
Comprehensive Research Clusters

- **Community-Scale Research Uni.**
  - e.g., Arkansas State University
  - e.g., Boise State University
  - e.g., Northern Arizona University

- **Regional-Scale Research Uni.**
  - e.g., Auburn University
  - e.g., Texas Tech University
  - e.g., University of Texas at El Paso

- **High-Intensity Research Uni.**
  - e.g., Duke University
  - e.g., Harvard University
  - e.g., Stanford University

- **National-Scale Research Uni.**
  - e.g., Arizona State University
  - e.g., Ohio State University
  - e.g., Penn State University

**Knowledge Core** | **Academic Enterprise** | **Knowledge Enterprise** | **Enterprise Partners** | **Learning Enterprise**
Teaching and Scholarship Clusters

Community-Scale Liberal Arts Colleges
- e.g., Alaska Pacific University
- e.g., Azusa Pacific University
- e.g., Prescott College

Community-Scale Access Colleges
- e.g., Adams State University
- e.g., Cal State - Bakersfield
- e.g., Dickinson State University

Legacy Immersion Colleges and Universities
- e.g., California Lutheran University
- e.g., Hampden-Sydney College
- e.g., Marquette University

Legacy Access Universities
- e.g., Alabama State University
- e.g., Morehouse College
- e.g., North Carolina A&T University

Professional Schools
- e.g., The Juilliard School
- e.g., Sarah Lawrence College
- e.g., Rhode Island School of Design

Greek Academies
- e.g., American University
- e.g., Boston College
- e.g., Dartmouth College

Knowledge Core
Academic Enterprise
Knowledge Enterprise
Digital Access Clusters

Hybrid Professional Academies
- American Baptist College
- Baptist Bible College
- Grace Christian University

National-Scale Digital Access Universities
- Liberty University
- Southern New Hampshire University
- Western Governors University
Seminaries, Yeshivas, and Other Colleges of Divinity

- Appalachian Bible College
- Be’er Yaakov Talmudic Seminary
- Boise Bible College