

New

American

University

Toward 2030 and beyond



ASU Charter

ASU is a comprehensive **public research university**, measured not by whom it excludes, but by **whom it includes** and **how they succeed**; advancing **research and discovery** of public value; and assuming **fundamental responsibility** for the economic, social, cultural and overall health of the **communities it serves**.

Arizona State University has become the foundational model for the **New American University**, a new paradigm for the public research university that transforms higher education. ASU is committed to **excellence, access and impact** in everything that it does.

No. 1 university for innovation (ahead of MIT and Stanford)

— **U.S. News & World Report, 2016–2025**

No. 1 in the U.S. (ahead of Michigan State, Penn State and MIT) and top 10 in the world for global impact in research, outreach and stewardship

— **Times Higher Education, 2024**

Top 5 in the U.S. in research expenditures among universities without a medical school (with Purdue, Princeton, Caltech and Carnegie Mellon University)

— **National Science Foundation HERD Survey, FY23**

No. 1 in the U.S. and No. 2 in the world for sustainable practices (ahead of Stanford and Cornell)

— **Sustainability Tracking, Assessment & Rating System, 2024**

No. 2 in the U.S. for employability among public universities

(ahead of UCLA, University of Michigan and Purdue)

— **Global Employability Ranking and Survey, 2025**

Top 10 nationally for best online bachelor's programs

(ahead of Texas A&M, University of Arizona and George Washington University)

— **U.S. News & World Report, 2025**

Mission & Goals



Demonstrate leadership in enabling academic excellence and accessibility at scale

- Maintain the fundamental principle of accessibility to all students qualified to study at a world-class research university.
- Maintain university accessibility to match Arizona's socioeconomic diversity, with undifferentiated outcomes for success.
- Ensure that **more than 90%** of students continue studies beyond their first year.
- Enhance the university graduation rate to **greater than 85%** and more than **40,000** graduates annually.
- Continuously enhance quality while maintaining affordability.
- Overcome geographic and financial barriers to education by enrolling **170,000** online degree-seeking students.
- Continuously increase measured student development and learning outcomes.
- Engage millions of learners of all socioeconomic, geographic and demographic backgrounds.



Expand ASU's role as the leading global center for interdisciplinary research, discovery and development by 2030

- Launch the prototype medical center for the planet.
- Become the leading American center for discovery and scholarship in the integrated social sciences and comprehensive arts and sciences.
- Enhance research competitiveness to more than **\$1.5 billion** in annual research expenditures.
- Drive regional economic competitiveness through research, discovery and socioeconomically integrated programs.
- Serve as a leading American center for innovation, entrepreneurship and sustainability.
- Create the leading American center for education and learning technology.



Enhance our local impact and social embeddedness

- Leverage ASU as a public enterprise to strengthen Arizona's interactive network of teaching, learning and discovery resources.
- Co-develop solutions to the critical social, technical, cultural and environmental issues facing 21st-century Arizona, ensuring sustainability and resilience.
- Meet the needs of 21st-century Universal Learners in every family through personalized learning pathways that promote adaptability to emergent social and technological changes.



Design and launch ASU Health as a comprehensive cluster of teaching, learning and discovery health systems for the enhancement of social-scale health outcomes

- Design and launch the Health Observatory at ASU.
- Design and launch the School of Medicine and Advanced Medical Engineering.
- Design and launch the School of Technology for Public Health.
- Triple current nursing production and increase our nursing research tenfold.



Advance the world's first Global Futures Laboratory

- Expand the role of the Julie Ann Wrigley Global Futures Laboratory as a global leader in delivering solutions to planetary-scale challenges.
- Build capacity to address urgent planetary challenges with speed, scale and immediate impact.
- Design immersive learning spaces rooted in systems-thinking to empower learners to tackle complex, global challenges.
- Partner with private-sector leaders to create workforces that align with the demands and opportunities of a sustainable global economy.
- Develop regional Global Futures Laboratory hubs to amplify global reach and local impact, ensuring solutions are globally informed and locally actionable.

Nine **design aspirations** guide ASU's ongoing evolution as a **New American University**. ASU integrates these institutional objectives in innovative ways to demonstrate excellence, access and impact.

Leverage Our Place

ASU embraces its cultural, socioeconomic and physical setting.

Transform Society

ASU catalyzes social change by being connected to social needs.

Value Entrepreneurship

ASU uses its knowledge and encourages innovation.

Conduct Use-Inspired Research

ASU research has purpose and impact.

Enable Student Success

ASU is committed to the success of each unique student.

Fuse Intellectual Disciplines

ASU creates knowledge by transcending academic disciplines.

Be Socially Embedded

ASU connects with communities through mutually beneficial partnerships.

Engage Globally

ASU engages with people and issues locally, nationally and internationally.

Practice Principled Innovation

ASU places character and values at the center of decisions and actions.

Learn more: president.asu.edu

X: [michaelcrow](#)

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